

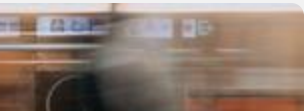


Embedding Circularity in the Programs for ESOs

Nurturing ESOs and Startups for AI-driven Climate Action.

15/10/2025





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Content

- Welcome & Recap
- Learning Objectives - Agenda
- Circular Economy Fundamentals
- Circular Economy & Entrepreneurship – and the role of AI
- Q&A



Welcome & Recap



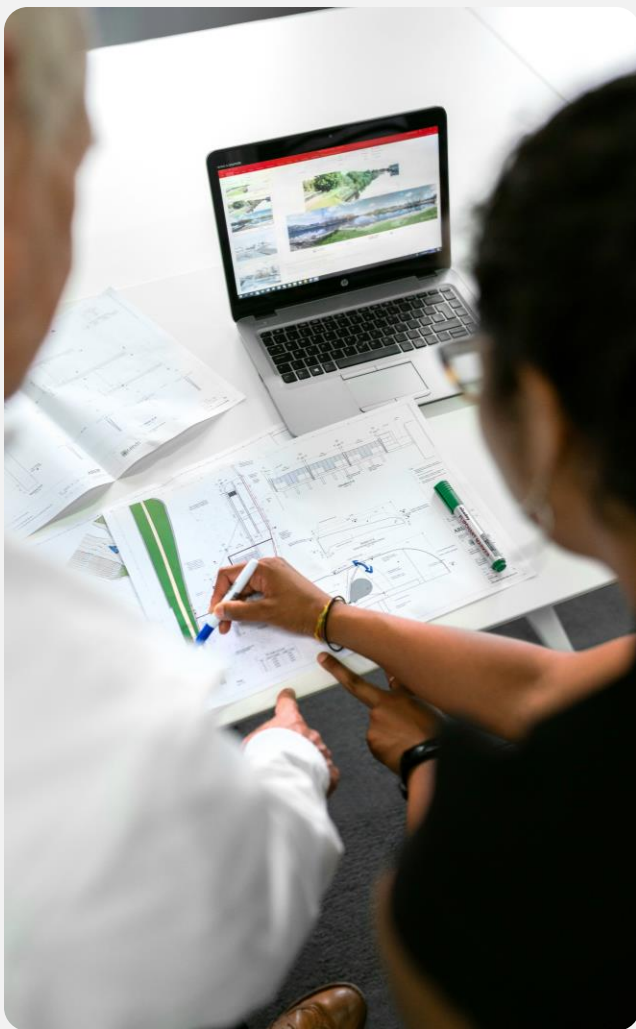


WELCOME

Emily Amann – Circular Economy Entrepreneurship Lead

- Background in Economics, International Development and Circular Economy studies
- Programme Manager, Business Advisor, Mentor
- Circularity Mentor for over 200 participants from CE Univ. Berkeley diploma studies
- CE Capacity Building Lead for Bengaluru and Nairobi Circular Economy Innovation Cluster Programme
- Deep Demonstration Circular Slovenia
- Based in Valencia, Spain





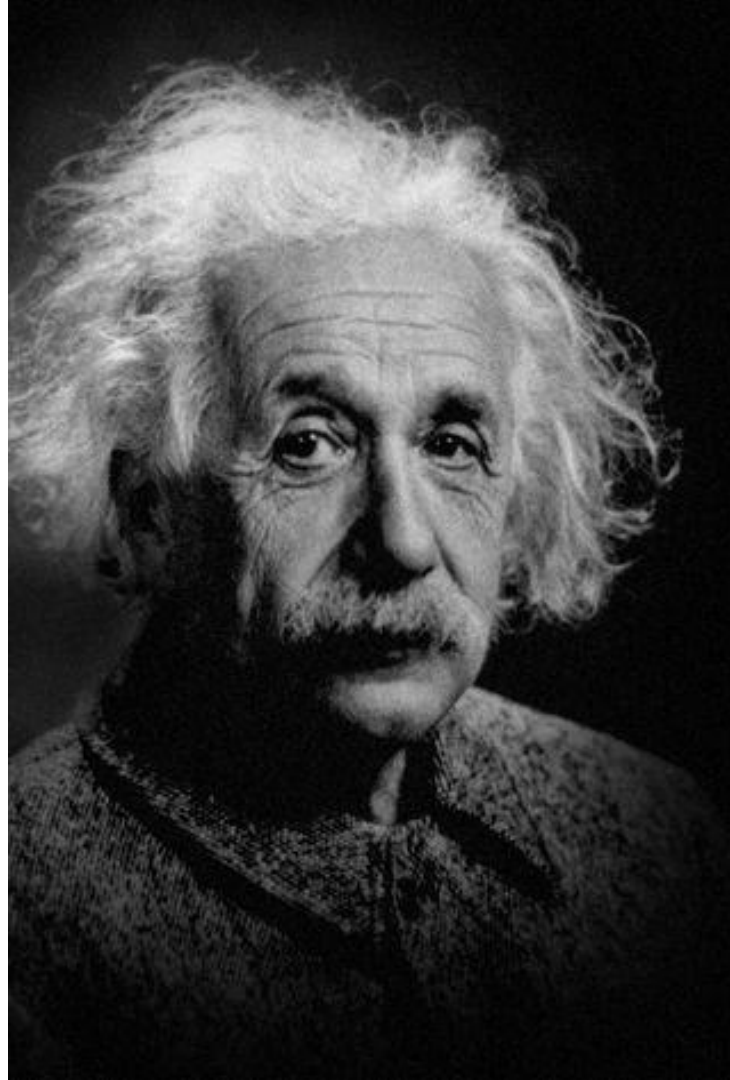
Learning Objectives - Agenda

- Learn the **basic principles** of circular fundamentals & regenerative economy
- Understand the **current state** of the Circular Economy globally and locally, important **actors and resources**
- Learn **how your** Entrepreneurship Support Organisation ESO can **support circular economy startups** and **understand the role of AI**



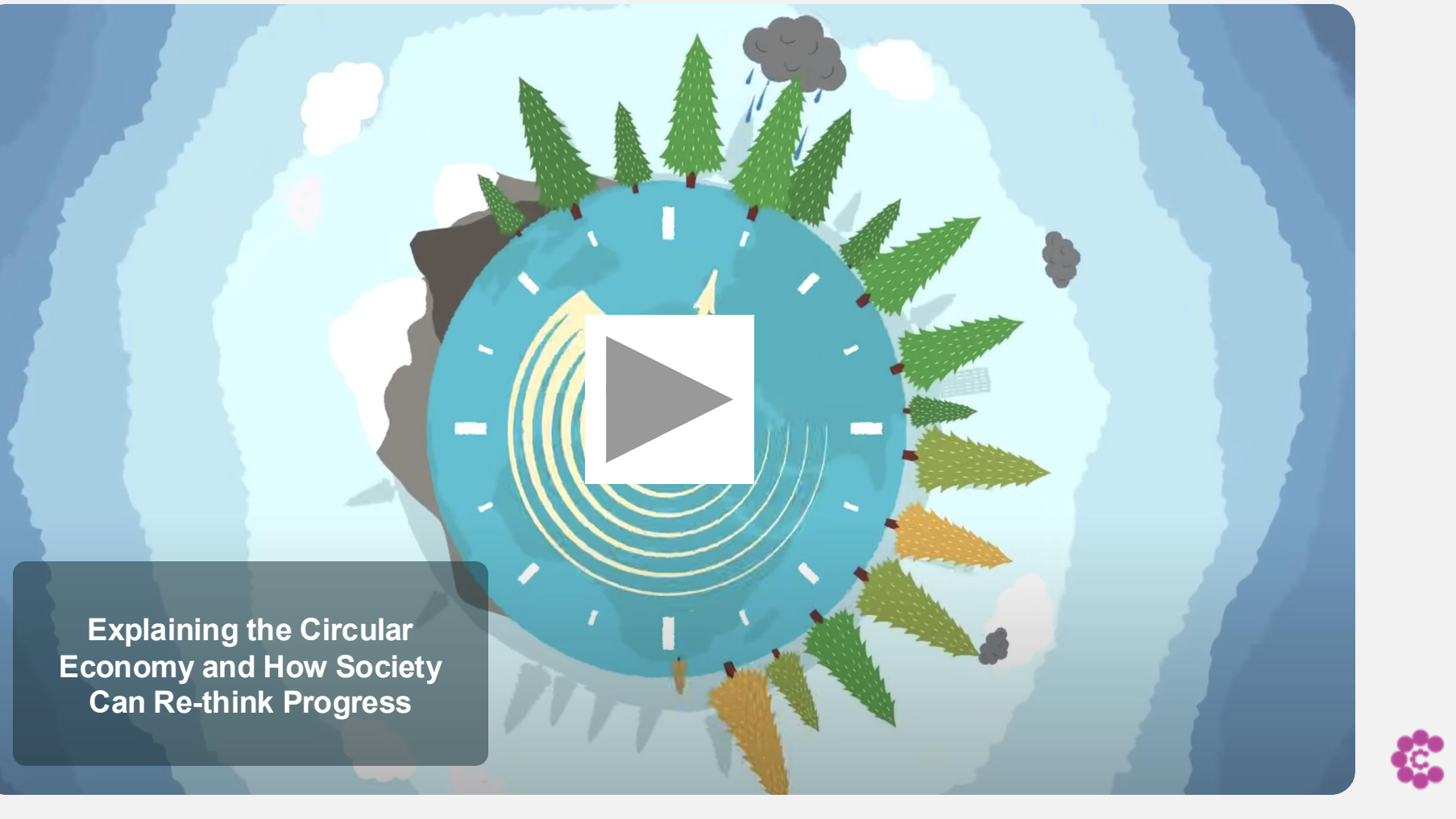
Circular Economy Fundamentals





We can't solve problems by using the
same kind of thinking we used when
we created them.

- *Albert Einstein*

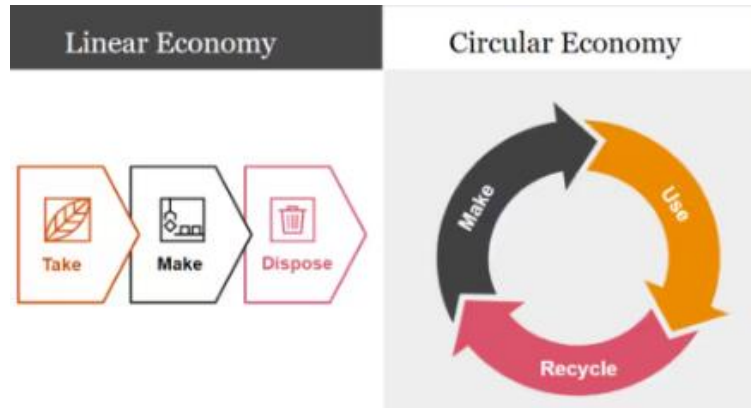
A stylized illustration of a globe with a clock face. The globe is blue with white dashed lines for latitude and longitude. It is surrounded by green and brown trees, and a dark grey cloud with rain is at the top. A large white play button is in the center of the globe. The background is a light blue sky with white clouds.

Explaining the Circular Economy and How Society Can Re-think Progress



CE Definitions

FUNDAMENTALS AND PRINCIPLES

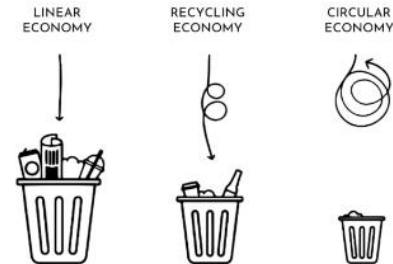


ARTICLE INFO

Keywords:
Circular economy
4R framework
Sustainable development
Definitions
Context analysis

ABSTRACT

The circular economy concept has gained momentum both among scholars and practitioners. However, critics claim that it means many different things to different people. This paper provides further evidence for these critics. The aim of this paper is to create transparency regarding the current understandings of the circular economy concept. For this purpose, we have gathered 114 circular economy definitions which were coded on 17 dimensions. Our findings indicate that the circular economy is most frequently depicted as a combination of reduce, reuse and recycle activities, whereas it is oftentimes not highlighted that CE necessitates a systemic shift. Our findings show few explicit linkages of the circular economy concept to sustainable development. The circular economy is considered to be economic prosperity, followed by social equity and future generations is barely mentioned. Furthermore, enablers are frequently outlined as enablers of the circular economy. We critically assess conceptualizations throughout this paper. Overall, we hope to contribute to the circular economy concept; we presume that significantly varying conceptualizations eventually result in the collapse of the concept.

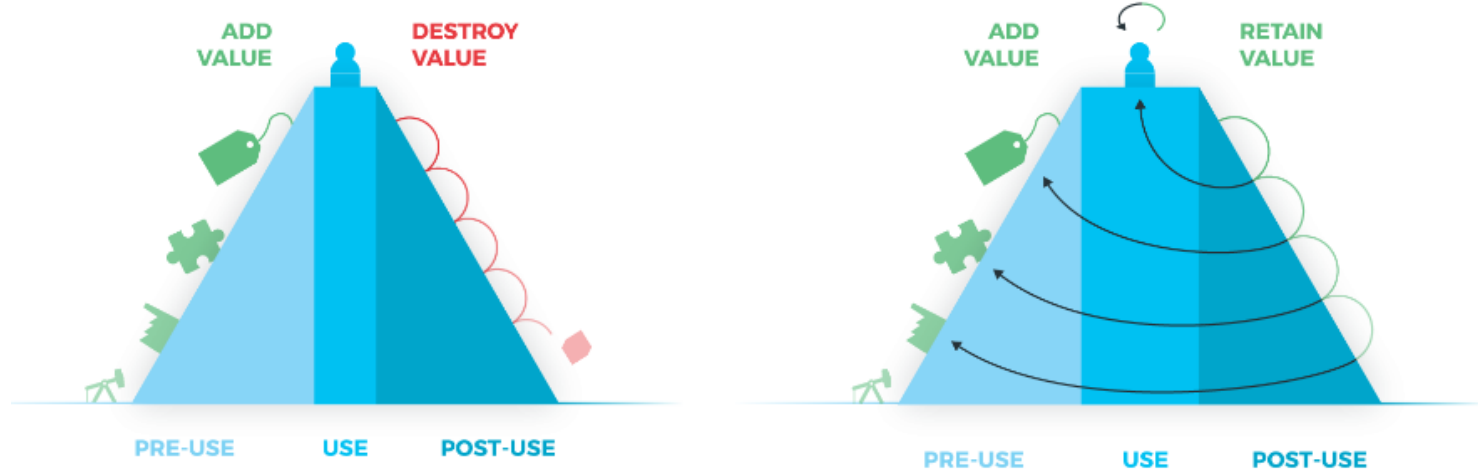


Sources:
<https://www.sciencedirect.com/science/article/pii/S0921344917302835>
<https://www.pwc.com/gr/en/advisory/risk-assurance/sustainability-climate-change/circular-economy-model.html>



How do we create value in our Economy?

FUNDAMENTALS AND PRINCIPLES



Source: <https://www.circle-economy.com/news/master-circular-business-with-the-value-hill>



3 Fundamental Principles of a Circular Economy

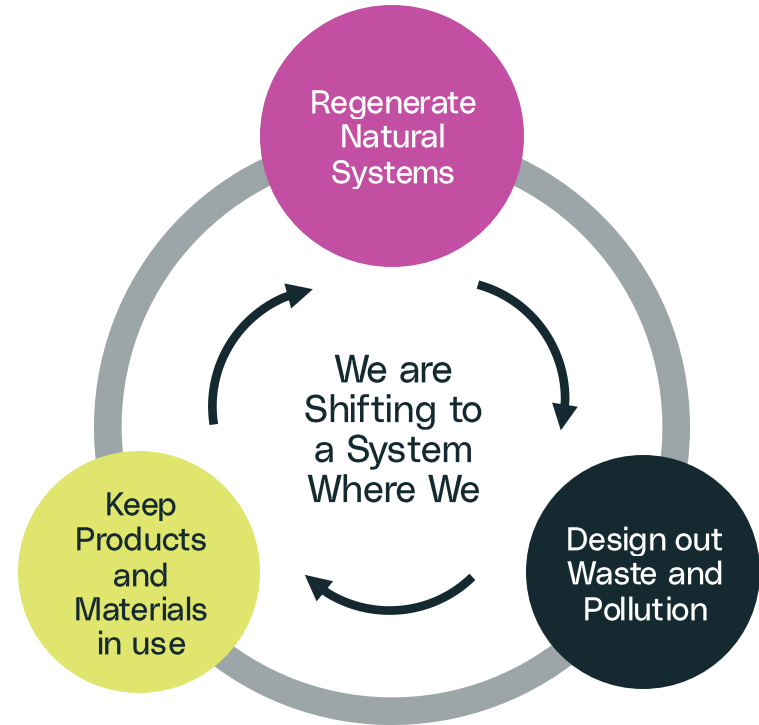
FUNDAMENTALS AND PRINCIPLES

It is underpinned by a **transition to renewable energy and materials**. A circular economy **decouples economic activity from the consumption of finite resources**.

It is a resilient system, good for business, people and the environment.

The circular economy is a framework of **systemic solutions** that addresses global challenges such as climate change, biodiversity loss, waste and pollution.

(Source: Cradle to Cradle Principles, Ellen MacArthur Foundation)



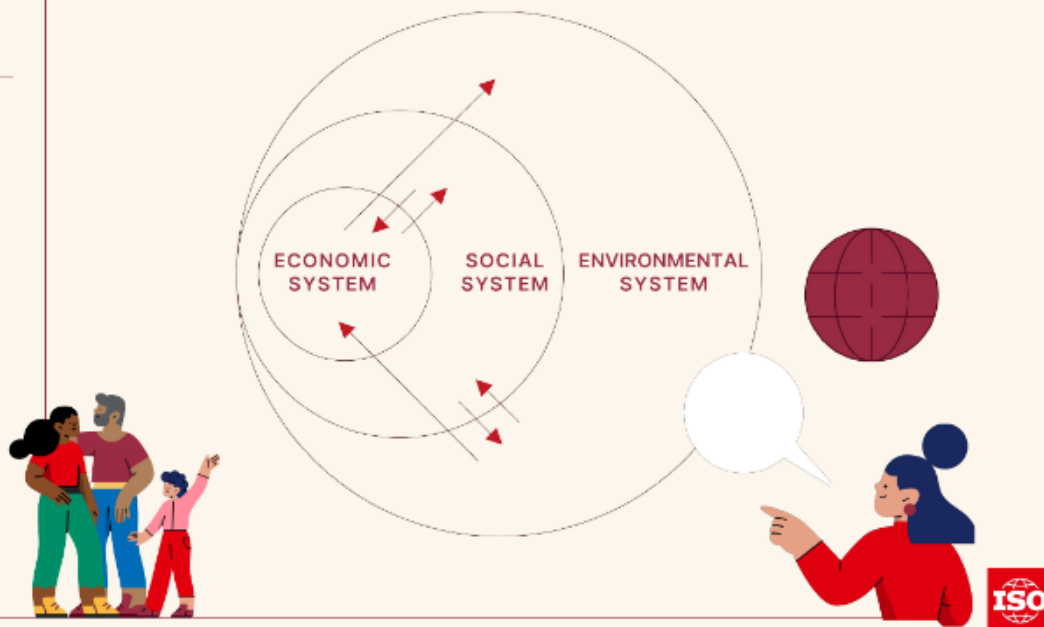
The first international definition

ISO 59004

Circular economy

Economic system that uses a systemic approach to maintain a circular flow of resources, by recovering, retaining or adding to their value, while contributing to sustainable development.

- ✓ Resources can be considered concerning both stocks and flows.
- ✓ The inflow of virgin resources is kept as low as possible, and the circular flow of resources is kept as closed as possible to minimize waste, losses and release from the economic system



A new framework to drive circularity globally (2024)

FUNDAMENTALS AND PRINCIPLES

Answers for the circular economy transition

ISO 59000 family of standards

A common understanding:

Definitions, principles, actions, business models, value networks, measures, assessment, ..., all what is needed to act now!



ISO 59004

Circular economy
**Vocabulary, principles
and guidance for
implementation**

ISO 59010

Circular economy
**Guidance on the
transition of business
models and value
networks**

ISO 59020

Circular economy
**Measuring and
assessing
circularity
performance**

ISO 59040

Circular economy
**Product Circularity
Data Sheet**

ISO 59014

Environmental
management and
circular economy
**Sustainability
and traceability of
secondary materials
recovery – Principles,
requirements and
guidance**



A new global framework to drive circularity globally

FUNDAMENTALS AND PRINCIPLES

6 principles that are interlinked and complementary

Systems Thinking

Adopting a long term approach ...

Value creation

...to better use resources in an efficient way.

Value sharing

Collaborating along value chain or value network...

Resource stewardship

...by closing, slowing and narrowing resource flows.

Resource traceability

Be accountable for sharing information with interested parties...

Ecosystem resilience

...and contribute to the regeneration of ecosystems and biodiversity.



Measuring and assessing circularity performance

ISO 59020

A framework applicable to multiple levels of an economic system, ranging from regional, interorganizational and organizational to the product level.



✓ Monitor goals and actions

E.g. reduce, repair, reuse, remanufacture, recycle, ...

✓ Measure resource flows

E.g. inflows, outflows, releases, losses, ...

✓ Assess sustainability impacts

Social, environmental and economic impact and value

Core circularity indicators:

- Resource inflows
- Resource outflows
- Energy
- Water
- Economic

And examples of additional indicators.



Circularity Global Gap Report

2025

Circular Economy Context – Where are we globally and in Europe?

Global economy is only 6.9% circular

EU-27 countries Circularity Rate 2023:

Only 12% of materials from recycled sources



Cultural



Cultural diversity
Unawareness resources
Current lifestyle

Economic



Economic viability
Global supply chain
Lack public expenditure
Dependence private capital

Information



Data availability
Deficiency of information

Regulatory



Absence of multilevel
supportive framework

Political



Neoliberalism
Clashing priorities
Lack of combined
policy-making

Institutional



Fragmented government
Lack of cross-sector
alliance
Lack of institutional
capability
Lack of trust in
policymakers

Technological



Technical limitations
Lack of operational
conditions
Current linear
resources flows

Environmental

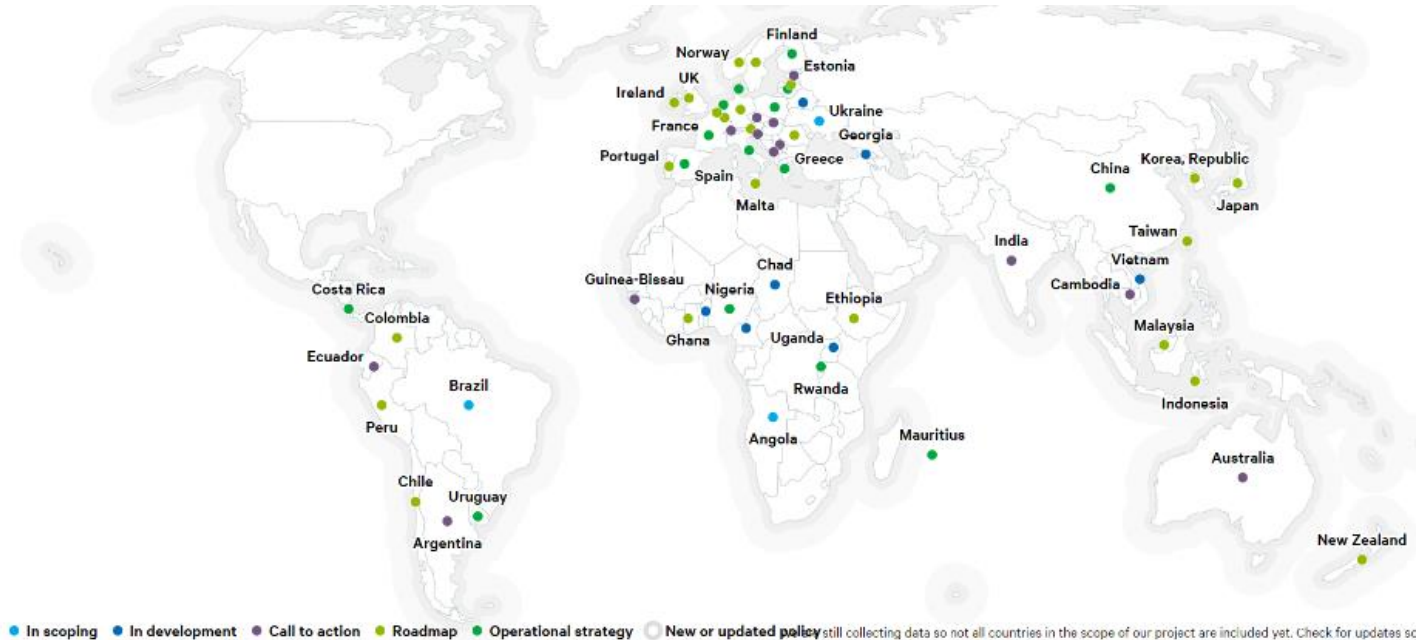


Pollution of
environment
Long-period to renew
ecosystems
Depraved urban
resources

CIRCULAR ECONOMY BARRIERS

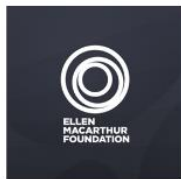


Online Tool to access and compare national CE Policies



<https://circulareconomy.earth/?policy=cep>





Main actors working on CE Globally





AFRICAN
CIRCULAR
ECONOMY
ALLIANCE



COALICIÓN
DE ECONOMÍA
CIRCULAR
América Latina y el Caribe



ASIA CIRCULAR ECONOMY ASSOCIATION

Main actors working on CE at a Regional Level



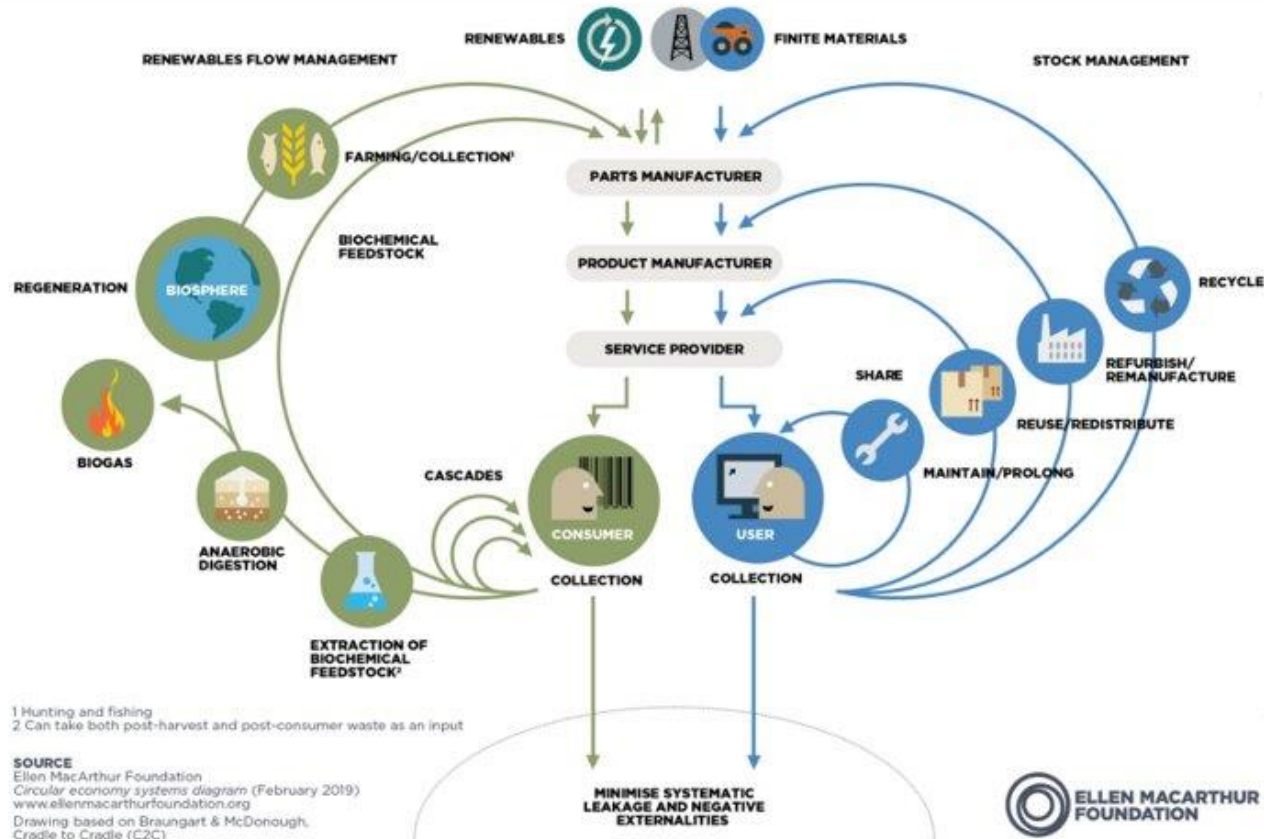
Circular Economy Entrepreneurship



Butterfly Diagram - Materials Flow

Biological cycle

Technical cycle



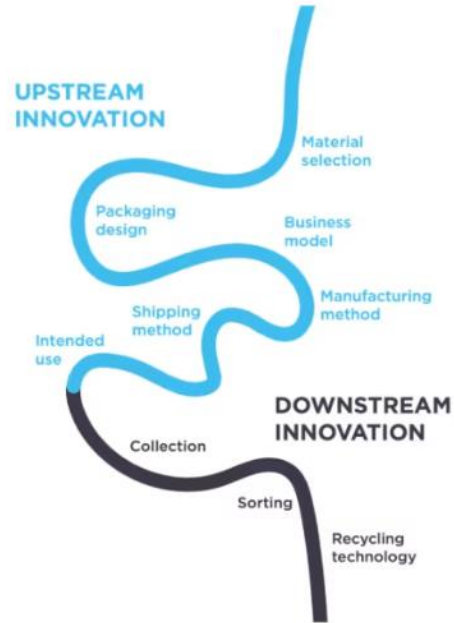
Why focus on the circular design of a product/service?



**Product design
determines up to 80% of a
product's life cycle
environmental impact !!!**

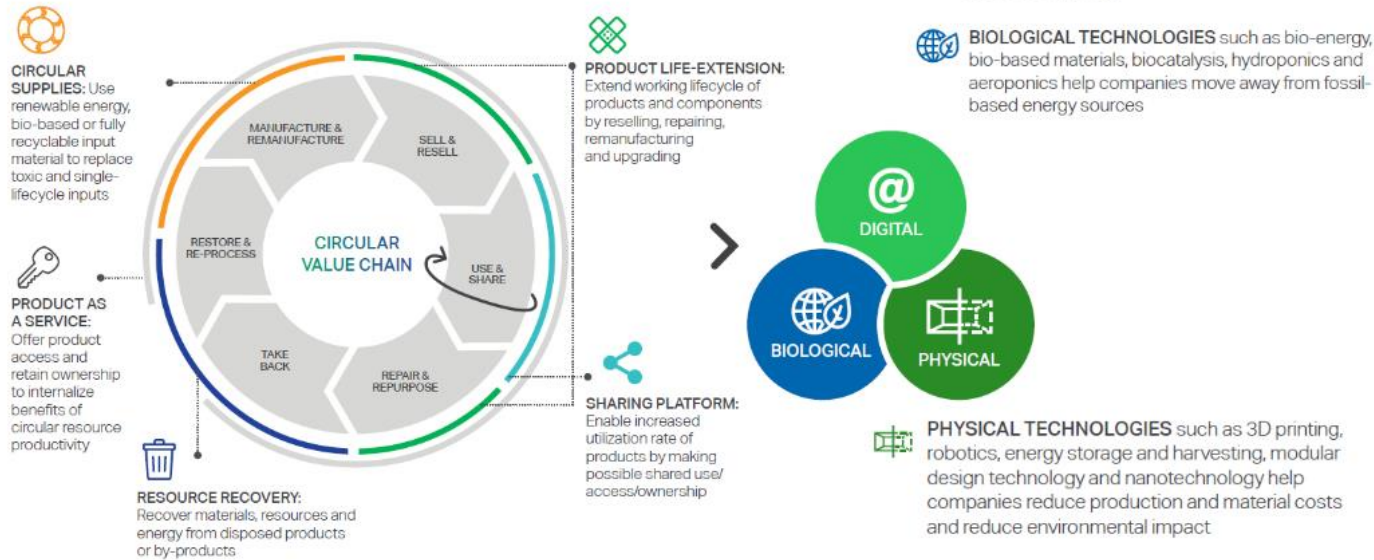


Design choices: Upstream vs downstream innovation



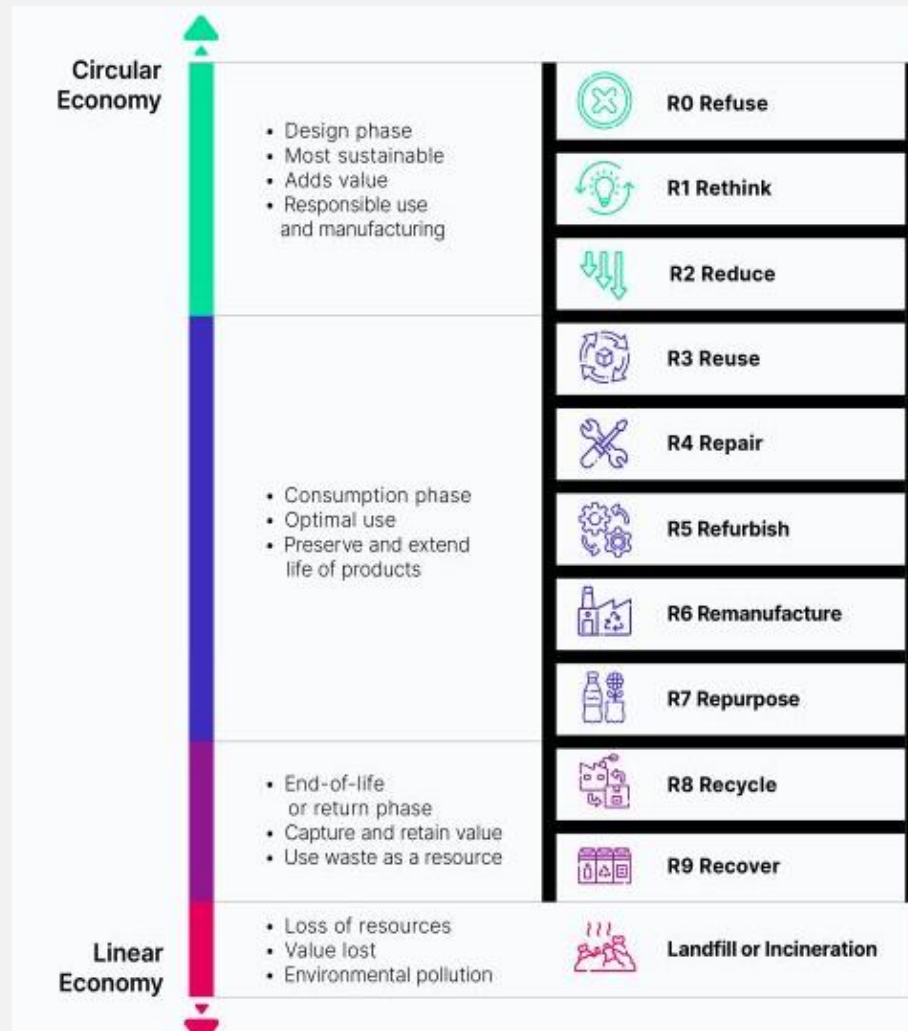
5 Circular Business Models

3 disruptive technologies



CE ENTREPRENEURSHIP

10R FRAMEWORK



CE ENTREPRENEURSHIP – The role of AI

Catalyst for Circular Transformation

AI acts as a catalyst in circular economy transformation by driving sustainable innovation and system optimization.

Data-Driven Decision-Making

AI enables informed decisions by analyzing complex data to improve circular economy operations and sustainability.

Predictive Maintenance & Smart Logistics

AI supports predictive maintenance and smart logistics to reduce waste and increase efficiency in resource management.

Material Traceability & Lifecycle

AI enhances material traceability and lifecycle assessments, optimizing resource use and reducing environmental footprint.



CE ENTREPRENEURSHIP – The role of AI

Example: a recent upgrade at a recycling facility in Chicago.

In May 2024, LRS installed an AI-powered robotic system developed and designed by **EverestLabs** to capture more aluminium beverage cans, those that often slip through traditional sorting lines and end up in landfills.

This robot, developed by the tech company [EverestLabs - AI-Powered Recycling Robots](#), uses machine learning and real-time visual recognition to pick out valuable materials that human sorters or older machines might miss. 🧐

👉 This robot is sorting faster than any human ever could and it's recovering around 12 million cans per month, that would have otherwise been lost.

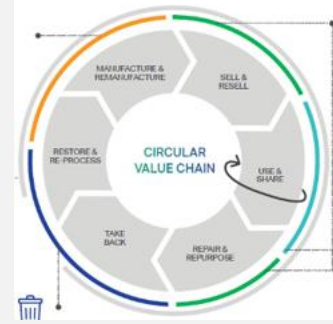
That's roughly 4.2 million pounds of aluminium saved each year, all thanks to one smart robot doing what humans can't: spotting and grabbing specific materials in the blink of an eye

That is a step forward! 🧐

This is backed by beverage packaging giants like Ardagh and Crown Holdings, not for PR points, but because it makes business sense 💡



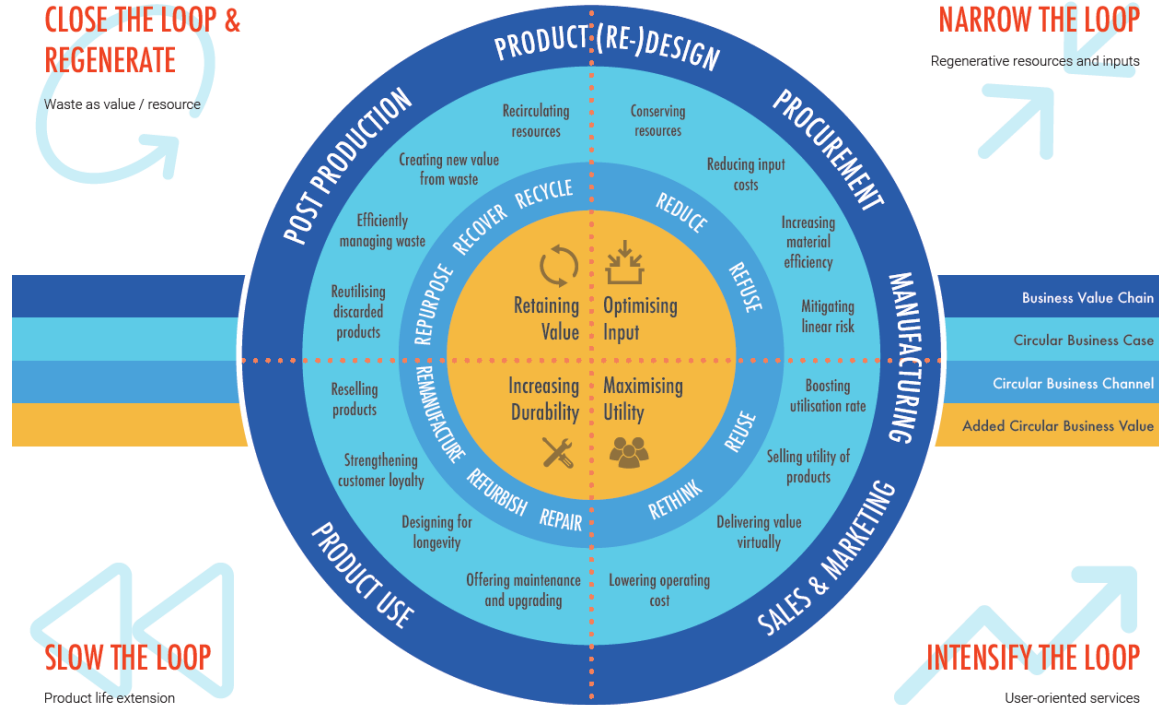
CE ENTREPRENEURSHIP – The role of AI



Circular Economy Value Chain Phase	AI Application	Example
Design	Generative design for modularity & recyclability	AI tools for eco-design (e.g., Autodesk Generative Design)
Production	Process optimization, energy efficiency	AI reduces energy use by 25% in lithium battery recycling [link.springer.com]
Consumption	Smart product usage tracking	IoT + AI for usage-based pricing in PaaS models
End-of-Life	Waste sorting, predictive maintenance	ZenRobotics AI robots improve recycling accuracy by 20% [rpra.ca]



Circular Enterprise Taxonomy



Envision the **production process** and the **flow of resources** involved in creating a product

Circular Business Model is a **A LOOP!!**

Minimize the entry of new resources into the loop
or
Prolong the retention of resources within the loop

Source: Circular Enterprise Taxonomy developed and illustrated by adelphi research gGmbH

Source: Circular Enterprise Taxonomy developed and illustrated by adelphi research gGmbH



Narrowing the Loop - Optimizing Inputs



Shrink Shrink Shrink!!

Use fewer resources



Few resources enter the loop



Loop Shrank!

What do we achieve with this?

- Increased efficiency,
- Lower production costs,
- Decreased dependency on the global supply chain.



Circular Term for Narrowing the loop -

Reduce

and

Refuse

Reduce resource consumption

Project Avani: Sustainable Textiles from Agricultural Waste

- Avani, based in Uttarakhand, converts pine needles and natural fibers into eco-friendly textiles.
- Reduces forest fires by removing dry pine needles, which are a fire hazard.
- Provides employment to 200+ rural women by training them in natural dyeing, spinning, and weaving.
- Enables self-help groups (SHGs) to create sustainable income sources.

<https://www.avaninaturals.in/>



1 Leaf = 200 straws!

Refuse unsustainable materials



Circular Term for Intensifying the loop -

Rethink

and

Reuse

Rethink about Product ownership

Encouraging the Reuse of products

Product as a Service PaaS



Designed for
Reuse

Sale and collection of reusable
and returnable versions of
conventional single-use products



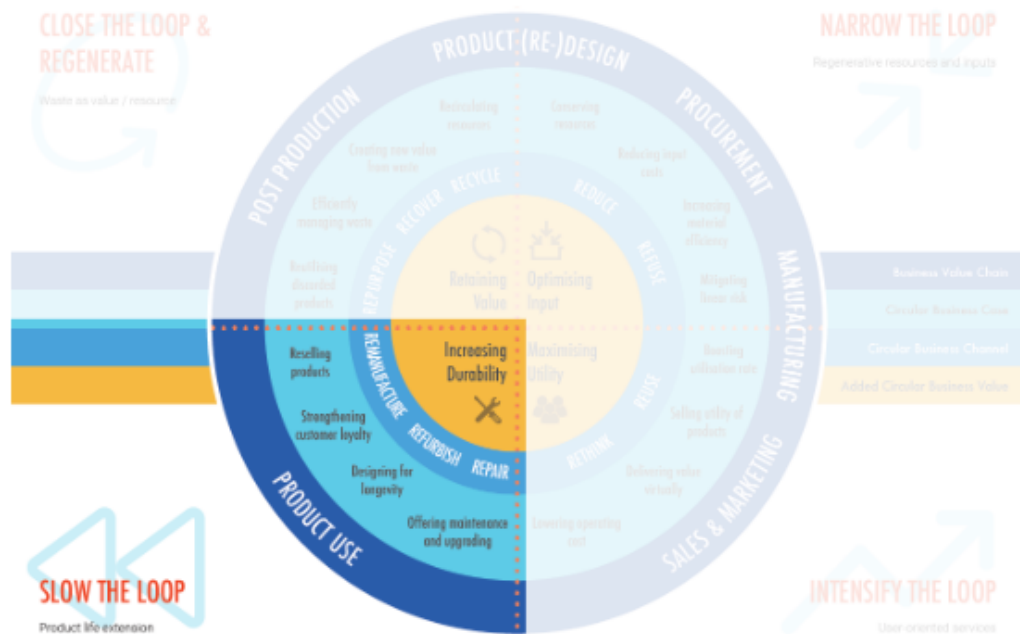
FLYROBE

India's First & Largest Rental Fashion
Service.



Slowing the Loop - Increasing Durability

Use, use again, use some more, use in a different format.



Retain resource & Enhance longevity

Extend the Lifespan of product

Divert the product from becoming waste

Loop Slowed!

What do we achieve with this?

- Reselling Products,
- Strengthening Customer Loyalty,
- Designing for Longevity,
- Offering Maintenance & Upgrading

Source: Circular Enterprise Taxonomy developed and illustrated by adelphi research gGmbH



Circular Term for Slowing the Loop -

Repair

Refurbish

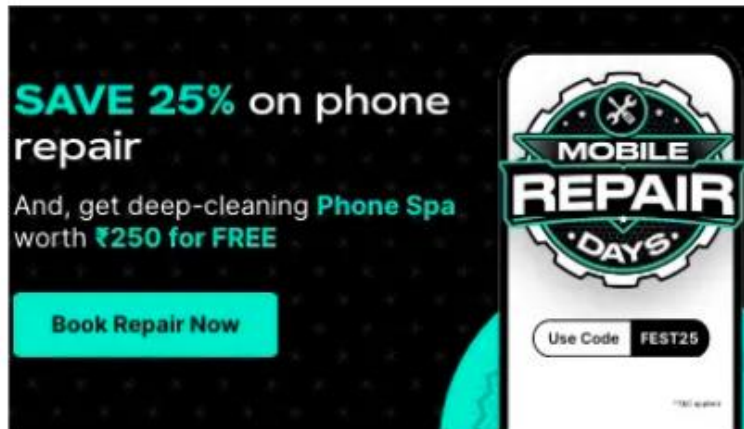
Promoting a culture of repair and reuse rather than disposal.



CASHIFY

Get Quality
Refurbished
Mobiles & More...

Visit [Cashify Store](#)



SAVE 25% on phone
repair

And, get deep-cleaning **Phone Spa**
worth **₹250 for FREE**

[Book Repair Now](#)

**MOBILE
REPAIR
DAYS**

Use Code **FEST25**



Circular Term for Slowing the Loop -

Remanufacture



World's leading manufacturer of construction and mining equipment

Caterpillar's Remanufacturing Process

As a world leader in remanufacturing, Cat Reman is making progress possible finding new ways to reduce, reuse, recycle, and reclaim materials which once would have gone into a landfill.

A leader in remanufacturing technologies and processes, Cat Reman returns products at the end of their lives (called 'core') to like new condition and helps reduce owning and operating costs by providing our customers like new quality at a fraction of the cost of a new part. Through the remanufacturing process Caterpillar reduces waste, lowers greenhouse gas production and minimizes the need for raw materials.



Closing the Loop & Regenerate - Retaining Value



Is it a waste? or a resource?

Trash or Gold?

Waste -> Collected -> Repurposed -> new product -> Resource

Loop Closed!

What do we achieve with this?

- Reutilizing Discarded Products,
- Efficiency in Waste Management,
- Creating New Value from Waste,
- Recirculating Resources



Circular Term for Closing the Loop & Regenerate

Recycle



Saahas Zero Waste creates products made with recycled post-consumer waste (Multi Layer Packaging)

Eco Board Outdoor Seating



65000

KG - Waste diverted from landfills every day



37400+

MT CO₂e - Greenhouse gas reduction every year



252

People employed from the lower socio-economic groups

Recover



Arecana Snack Plates



Arecana Trays and Serveware

Repurpose

Tamul Plates: Biodegradable Areca Leaf Tableware

- Uses fallen areca palm leaves (agro-waste) to create biodegradable plates and cutlery.
- Provides a sustainable alternative to plastic without deforestation.
- Works with **tribal communities and women** in Assam, offering training and employment.
- Supports micro-enterprises in rural areas, increasing their income by 40-60%.

<https://tamul.co.in/>



Circular Term for Closing the Loop & Regenerate

Recycle

Recover

Repurpose

PHOOL

MADE FROM TEMPLE FLOWERS

Our Purpose

We collect millions of sacred flowers offered in the temples of India and employ 300+ women from marginalized communities to upcycle these flowers into the world's first certified, handcrafted incense products.



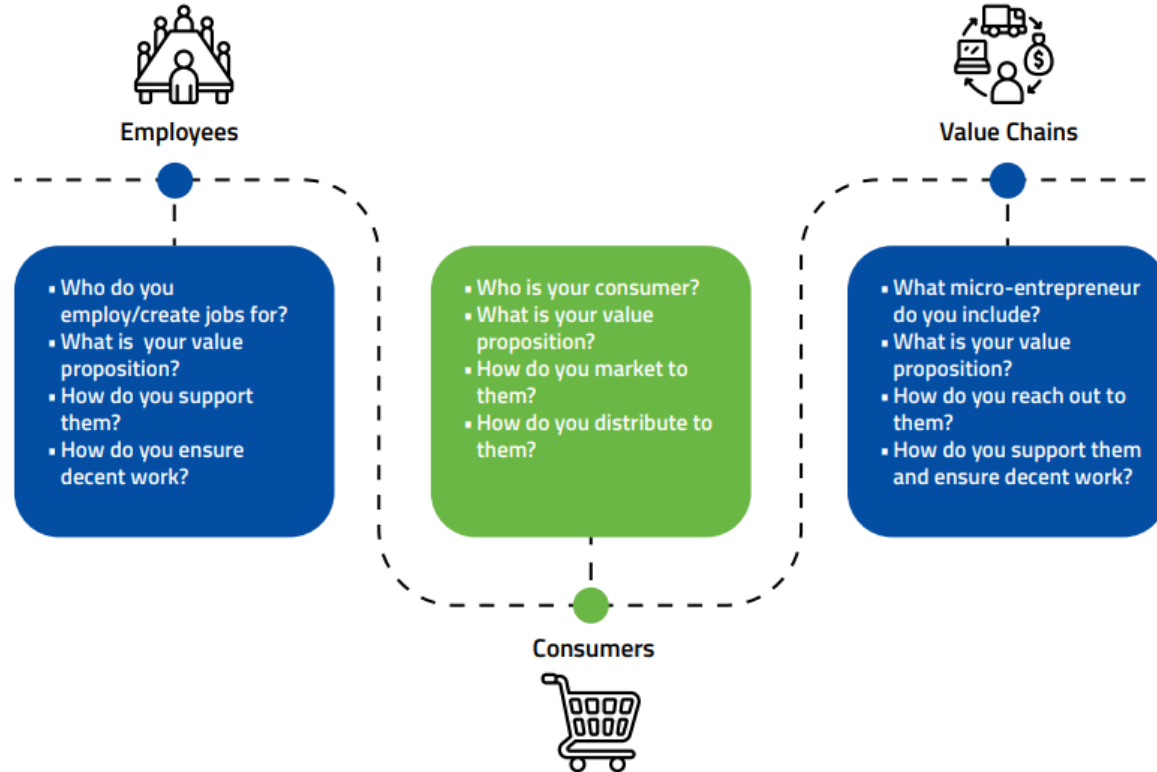
Ecoveda focuses on **recycling multi-layered blister packaging waste** (commonly used for medicines and food items) and developing a biodegradable alternative.

- Converts **non-recyclable aluminum-plastic waste into valuable raw materials** through a sustainable mechanical and chemical separation process.
- **Partners with waste pickers and informal recycling workers** to collect and segregate blister packaging waste.
- **Provides skill development and financial inclusion**
- **Creates awareness** about responsible disposal and promotes inclusive waste circularity.

<https://india.socialimpactawards.net/project/ecoveda-blister-recycling-in-dimlac-city/>



How can a Circular Business Model also be Socially Inclusive? - Interventions at different levels



Success Stories





Sparxell

United Kingdom – 2022 – Global Grand Finalist

Sparxell has developed 100% natural, biodegradable pigments derived from plant-based cellulose

Their technology is chemical-free, and replicates vibrant, fade resistant colours found in nature.

Sparxell's pigments have applications across cosmetics, fashion, packaging and food industries. By replacing harmful synthetic pigments, they reduce environmental pollution, while ensuring minimal ecological impact.

To date, Sparxell has raised a total of USD \$3.2 million in investment from Joyance Partners and L'Oreal Group.

Find out more at www.sparxell.com.





Fibe

United Kingdom – 2022 – European Regional Finalist

Fibe creates sustainable textile fibres derived from potato stems and potato harvest waste.

They have developed a non-toxic process to transform agricultural byproducts into durable, soft natural fibres, offering an eco-friendly alternative to traditional textiles such as cotton and linen.

Fibe is actively developing supply chains, logistics and harvesting techniques to valorise potato waste, aiming to integrate seamlessly into existing textile manufacturing processes.

To date, Fibe has raised USD \$1.3 million for their venture, supported by Patagonia's Tin Shed Ventures.

Find out more at www.fibe.uk.



Product as a Service - PaaS

Pay per service unit
Product renting



МАТЯ®
ClimateLaunchpad
2021 Global Winner

A PREMIUM MATTRESS.

Superior quality. Ultimate comfort. Smart digital design. Allergy friendly & cooling. Easy handling & cleaning for housekeeping. Proudly handmade with circular economy materials.



Benefits:

- Broader customer base
- Cheaper raw materials
- Recurring revenue
- Strategic cost constraints: easier asset control, refurbishment, remanufacturing, recycling
- Stronger and longer lasting relationship

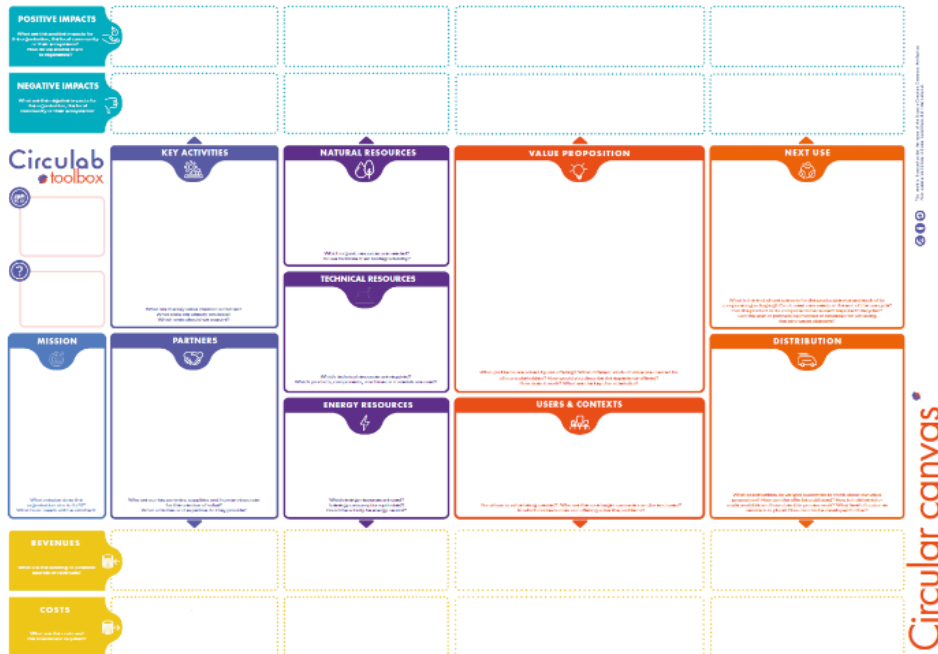
Challenges:

- Potentially large initial investment to keep ownership of products.
- Customers desire a convenient service with minimum hassle and simple payment terms.

<http://circulareconomytoolkit.org/products-as-a-service>



Tool: Circular Business Model Canvas







A circular business model *creates, delivers, and captures value by closing resource usage loops:*

- designing out waste and pollution
- keeping products and materials in use at the highest value for the longest possible and
- regenerating natural systems.

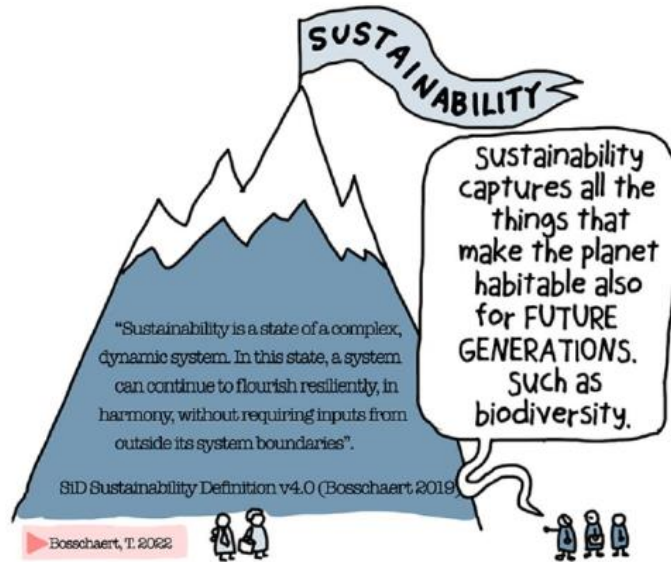


CE ENTREPRENEURSHIP

NATURAL RESOURCES	NEXT USE
 <p>Which organic resources are needed? Do we facilitate their biodegradability?</p>	 <p>What is the end-of-use scenario for the product/service and each of its components/packaging? Can it meet new needs at the end of the use cycle? Can the product or its components be reused? Repaired? Recycled? Can the user or partners be involved or rewarded for achieving the zero waste objective?</p>
 <p>Which technical resources are required? Which products, components, machines or materials are used?</p>	
 <p>Which energy resources are used? Is energy consumption optimised? Could the activity be energy neutral?</p>	



Is Circularity and Sustainability the same?

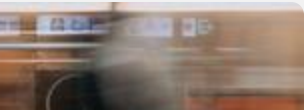


Circularity
is a way to achieve
sustainable
consumption
and production
and other interlinked
SDG goals



Based on the One Planet Network Indicators of Success and the SCP Impact Indicators as developed by the One Planet Network, Life Cycle Initiative and the International Resource Panel

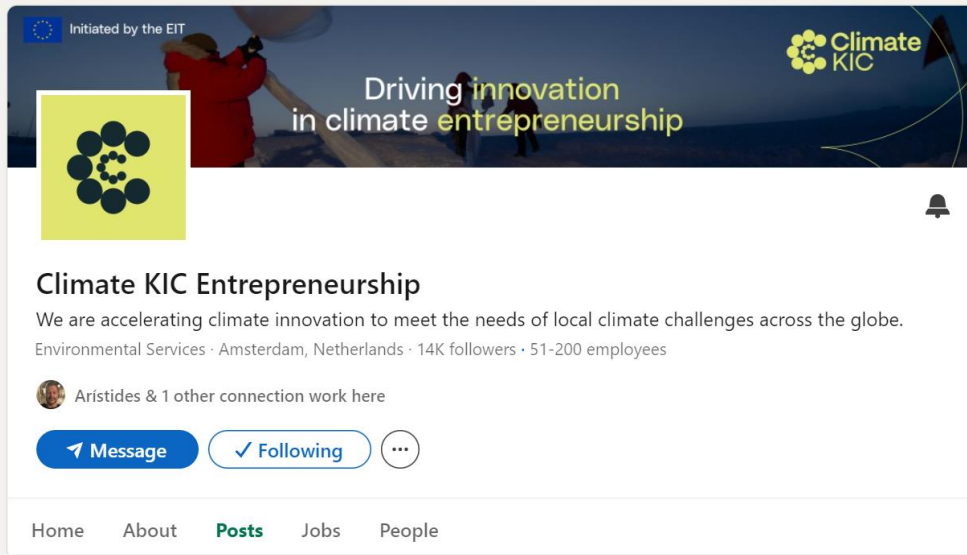




How can your ESO support circular startups

- **Focus on Sector-Specific Circular Models and Upstream innovation for more impact:** Tailor support to sectors like agriculture, textiles, and plastics, depending on local context, where circular practices are already gaining traction.
- **Invest in Capacity Building:** Offer training in circular design, lifecycle thinking, circular business models and circular impact assessment. + also for investors!
- **Promote Collaboration:** Encourage industrial symbiosis and partnerships between startups (e.g., waste-to-resource models).
- Integrating AI can help ventures **scale** effectively to tackle sustainability challenges with **data-driven innovation**.
- **Support Policy Navigation:** Help startups understand and leverage incentives, licensing, and compliance frameworks.
- **Highlight Success Stories:** Showcase local startups that have scaled circular solutions to inspire and guide new ventures.





Stay tuned:

- 30.10.2025 Launch of 3 Guiding Principles for ESOs supporting circular ventures
- With more tools and resources

<https://www.linkedin.com/company/climate-kic-entrepreneurship/>





Thank you!

CONTACTS

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